

| | FY2026 ETC | FY2027 | FY2027 ABOVE BASE | FY2028 | FY2029 | FY2030 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Opening Fund Balance | \$ (15,893,281.82) | \$ (9,697,147.57) | \$ (9,697,147.57) | \$ (5,016,158.81) | \$ - | \$ - |
| Revenues | | | | | | |
| Licenses and Permits | \$ (5,222,317.33) | \$ (5,255,256.92) | \$ (5,255,256.92) | \$ (5,412,914.63) | \$ (5,575,302.07) | \$ (5,742,561.13) |
| Intergovernmental | \$ (17,617,208.06) | \$ (8,854,889.10) | \$ (8,854,889.10) | \$ (8,854,889.10) | \$ (8,854,889.10) | \$ (8,854,889.10) |
| Charges for Services | \$ (4,269,742.10) | \$ (4,629,716.39) | \$ (4,629,716.39) | \$ (4,768,607.88) | \$ (4,911,666.12) | \$ (5,059,016.10) |
| Fines and Foreitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | \$ (1,496,326.97) | \$ (1,349,936.81) | \$ (1,349,936.81) | \$ (1,349,936.81) | \$ (1,349,936.81) | \$ (1,349,936.81) |
| Other Finance Sources | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Revenues | \$ (28,605,594.46) | \$ (20,089,799.22) | \$ (20,089,799.22) | \$ (20,386,348.42) | \$ (20,691,794.09) | \$ (21,006,403.14) |
| General Fund Transfer | \$ (10,516,856.00) | \$ (10,516,856.00) | \$ (11,516,856.00) | \$ (11,516,856.00) | \$ (11,516,856.00) | \$ (11,516,856.00) |
| Total Revenue and General Fund | \$ (39,122,450.46) | \$ (30,606,655.22) | \$ (31,606,655.22) | \$ (31,903,204.42) | \$ (32,208,650.09) | \$ (32,523,259.14) |
| Total Sources of Funds | \$ (55,015,732.28) | \$ (40,303,802.79) | \$ (41,303,802.79) | \$ (36,919,363.23) | \$ (32,208,650.09) | \$ (32,523,259.14) |
| Expenditures | | | | | | |
| Salaries and Wages | \$ 18,161,792.24 | \$ 19,142,122.47 | \$ 19,142,122.47 | \$ 20,482,071.04 | \$ 21,915,816.02 | \$ 23,449,923.14 |
| Employee Benefits | \$ 9,719,753.61 | \$ 10,652,601.97 | \$ 10,652,601.97 | \$ 11,185,232.07 | \$ 11,744,493.67 | \$ 12,331,718.36 |
| Other Services and Supplies | \$ 6,455,399.17 | \$ 3,465,900.54 | \$ 3,465,900.54 | \$ 3,303,817.35 | \$ 3,090,142.95 | \$ 2,816,047.52 |
| Overhead | \$ 2,733,811.00 | \$ 2,733,811.00 | \$ 2,733,811.00 | \$ 3,143,882.65 | \$ 3,615,465.05 | \$ 4,157,784.80 |
| Capital Outlay | \$ 812,720.82 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 |
| Total Expenditures | \$ 37,883,476.84 | \$ 36,094,435.98 | \$ 36,094,435.98 | \$ 38,215,003.11 | \$ 40,465,917.69 | \$ 42,855,473.81 |
| Transfers IN | \$ (10,516,856.00) | \$ (10,516,856.00) | \$ (11,516,856.00) | \$ (11,516,856.00) | \$ (11,516,856.00) | \$ (11,516,856.00) |
| Transfers OUT | \$ 7,435,107.87 | \$ 193,208.00 | \$ 193,208.00 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 |
| Other Financing Sources/Uses | \$ (3,081,748.13) | \$ (10,323,648.00) | \$ (11,323,648.00) | \$ (11,416,856.00) | \$ (11,416,856.00) | \$ (11,416,856.00) |
| Net Change in Fund Balance | \$ 6,196,134.25 | \$ 5,680,988.76 | \$ 4,680,988.76 | \$ 6,411,798.69 | \$ 8,357,267.59 | \$ 10,432,214.67 |
| Ending Fund Balance | \$ (9,697,147.57) | \$ (4,016,158.81) | \$ (5,016,158.81) | \$ - | \$ - | \$ - |
| Ending Fund Balance as a percent of Uses of Funds | 25.6% | 11.1% | 13.9% | 0.0% | 0.0% | 0.0% |

| | FY2026 ETC | FY2027 | FY2027 ABOVE BASE | FY2028 | FY2029 | FY2030 |
|-----------------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES | | | | | | |
| Licenses and Permits | | | | | | |
| OHDO | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AQM | \$ (816,755.93) | \$ (849,695.52) | \$ (849,695.52) | \$ (875,186.39) | \$ (901,441.98) | \$ (928,485.24) |
| CCHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| EHS | \$ (4,405,561.40) | \$ (4,405,561.40) | \$ (4,405,561.40) | \$ (4,537,728.24) | \$ (4,673,860.09) | \$ (4,814,075.89) |
| PHD | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ (5,222,317.33) | \$ (5,255,256.92) | \$ (5,255,256.92) | \$ (5,412,914.63) | \$ (5,575,302.07) | \$ (5,742,561.13) |
| Intergovernmental | | | | | | |
| OHDO | \$ (8,177,915.68) | \$ (868,281.91) | \$ (868,281.91) | \$ (868,281.91) | \$ (868,281.91) | \$ (868,281.91) |
| AHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AQM | \$ (2,431,297.94) | \$ (1,657,437.78) | \$ (1,657,437.78) | \$ (1,657,437.78) | \$ (1,657,437.78) | \$ (1,657,437.78) |
| CCHS | \$ (3,927,788.48) | \$ (2,254,655.42) | \$ (2,254,655.42) | \$ (2,254,655.42) | \$ (2,254,655.42) | \$ (2,254,655.42) |
| EHS | \$ (910,515.00) | \$ (917,515.00) | \$ (917,515.00) | \$ (917,515.00) | \$ (917,515.00) | \$ (917,515.00) |
| PHD | \$ (2,169,690.96) | \$ (3,156,998.99) | \$ (3,156,998.99) | \$ (3,156,998.99) | \$ (3,156,998.99) | \$ (3,156,998.99) |
| Total | \$ (17,617,208.06) | \$ (8,854,889.10) | \$ (8,854,889.10) | \$ (8,854,889.10) | \$ (8,854,889.10) | \$ (8,854,889.10) |
| Charges for Services | | | | | | |
| OHDO | \$ (88.39) | \$ - | \$ - | \$ - | \$ - | \$ - |
| AHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AQM | \$ (1,670,884.88) | \$ (2,000,802.56) | \$ (2,000,802.56) | \$ (2,060,826.64) | \$ (2,122,651.44) | \$ (2,186,330.98) |
| CCHS | \$ (562,300.00) | \$ (580,020.00) | \$ (580,020.00) | \$ (597,420.60) | \$ (615,343.22) | \$ (633,803.51) |
| EHS | \$ (1,316,468.83) | \$ (1,328,893.83) | \$ (1,328,893.83) | \$ (1,368,760.64) | \$ (1,409,823.46) | \$ (1,452,118.17) |
| PHD | \$ (720,000.00) | \$ (720,000.00) | \$ (720,000.00) | \$ (741,600.00) | \$ (763,848.00) | \$ (786,763.44) |
| Total | \$ (4,269,742.10) | \$ (4,629,716.39) | \$ (4,629,716.39) | \$ (4,768,607.88) | \$ (4,911,666.12) | \$ (5,059,016.10) |
| Fines and Foreitures | | | | | | |
| OHDO | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AQM | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| CCHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| EHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PHD | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Miscellaneous | | | | | | |
| OHDO | \$ (1,245,602.00) | \$ (1,113,765.64) | \$ (1,113,765.64) | \$ (1,113,765.64) | \$ (1,113,765.64) | \$ (1,113,765.64) |
| AHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AQM | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| CCHS | \$ (16,368.80) | \$ (1,815.00) | \$ (1,815.00) | \$ (1,815.00) | \$ (1,815.00) | \$ (1,815.00) |
| EHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PHD | \$ (234,356.17) | \$ (234,356.17) | \$ (234,356.17) | \$ (234,356.17) | \$ (234,356.17) | \$ (234,356.17) |
| Total | \$ (1,496,326.97) | \$ (1,349,936.81) | \$ (1,349,936.81) | \$ (1,349,936.81) | \$ (1,349,936.81) | \$ (1,349,936.81) |
| Other Fin Sources | | | | | | |
| OHDO | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AQM | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| CCHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| EHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PHD | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

| | FY2026 ETC | FY2027 | FY2027 ABOVE BASE | FY2028 | FY2029 | FY2030 |
|-----------------------|------------------|------------------|-------------------|------------------|------------------|------------------|
| EXPENDITURES | | | | | | |
| Salaries and Wages | | | | | | |
| OHDO | \$ 2,233,015.95 | \$ 2,439,162.12 | \$ 2,439,162.12 | \$ 2,609,903.47 | \$ 2,792,596.71 | \$ 2,988,078.48 |
| AHS | \$ 1,158,497.15 | \$ 1,229,843.97 | \$ 1,229,843.97 | \$ 1,315,933.05 | \$ 1,408,048.36 | \$ 1,506,611.75 |
| AQM | \$ 2,212,146.30 | \$ 2,367,713.38 | \$ 2,367,713.38 | \$ 2,533,453.32 | \$ 2,710,795.05 | \$ 2,900,550.70 |
| CCHS | \$ 4,924,573.48 | \$ 4,700,202.56 | \$ 4,700,202.56 | \$ 5,029,216.74 | \$ 5,381,261.91 | \$ 5,757,950.24 |
| EHS | \$ 4,370,657.33 | \$ 4,721,634.13 | \$ 4,721,634.13 | \$ 5,052,148.52 | \$ 5,405,798.92 | \$ 5,784,204.84 |
| PHD | \$ 3,262,902.03 | \$ 3,683,566.31 | \$ 3,683,566.31 | \$ 3,941,415.95 | \$ 4,217,315.07 | \$ 4,512,527.12 |
| Total | \$ 18,161,792.24 | \$ 19,142,122.47 | \$ 19,142,122.47 | \$ 20,482,071.04 | \$ 21,915,816.02 | \$ 23,449,923.14 |
| Employee Benefits | | | | | | |
| OHDO | \$ 1,149,764.88 | \$ 1,310,716.88 | \$ 1,310,716.88 | \$ 1,376,252.72 | \$ 1,445,065.36 | \$ 1,517,318.63 |
| AHS | \$ 546,539.55 | \$ 584,961.01 | \$ 584,961.01 | \$ 614,209.06 | \$ 644,919.51 | \$ 677,165.49 |
| AQM | \$ 1,262,113.92 | \$ 1,365,467.48 | \$ 1,365,467.48 | \$ 1,433,740.85 | \$ 1,505,427.90 | \$ 1,580,699.29 |
| CCHS | \$ 2,521,779.48 | \$ 2,665,454.60 | \$ 2,665,454.60 | \$ 2,798,727.33 | \$ 2,938,663.70 | \$ 3,085,596.88 |
| EHS | \$ 2,449,766.78 | \$ 2,667,258.79 | \$ 2,667,258.79 | \$ 2,800,621.73 | \$ 2,940,652.82 | \$ 3,087,685.46 |
| PHD | \$ 1,789,789.00 | \$ 2,058,743.21 | \$ 2,058,743.21 | \$ 2,161,680.37 | \$ 2,269,764.39 | \$ 2,383,252.61 |
| Total | \$ 9,719,753.61 | \$ 10,652,601.97 | \$ 10,652,601.97 | \$ 11,185,232.07 | \$ 11,744,493.67 | \$ 12,331,718.36 |
| Services and Supplies | | | | | | |
| OHDO | \$ 2,202,804.51 | \$ 940,999.00 | \$ 940,999.00 | \$ 978,638.96 | \$ 1,017,784.52 | \$ 1,058,495.90 |
| AHS | \$ 344,355.00 | \$ 376,056.17 | \$ 376,056.17 | \$ 391,098.42 | \$ 406,742.35 | \$ 423,012.05 |
| AQM | \$ 1,106,689.26 | \$ 684,355.77 | \$ 684,355.77 | \$ 711,730.00 | \$ 740,199.20 | \$ 769,807.17 |
| CCHS | \$ 1,710,122.02 | \$ 1,438,048.12 | \$ 1,438,048.12 | \$ 1,495,570.04 | \$ 1,555,392.85 | \$ 1,617,608.56 |
| EHS | \$ 2,754,944.24 | \$ 1,820,570.76 | \$ 1,820,570.76 | \$ 1,893,393.59 | \$ 1,969,129.33 | \$ 2,047,894.51 |
| PHD | \$ 1,070,295.14 | \$ 939,681.72 | \$ 939,681.72 | \$ 977,268.99 | \$ 1,016,359.75 | \$ 1,057,014.14 |
| Total | \$ 9,189,210.17 | \$ 6,199,711.54 | \$ 6,199,711.54 | \$ 6,447,700.00 | \$ 6,705,608.00 | \$ 6,973,832.32 |
| Capital Outlay | | | | | | |
| OHDO | \$ 100,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - |
| AHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| AQM | \$ 712,720.82 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 |
| CCHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| EHS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PHD | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ 812,720.82 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 | \$ 100,000.00 |