

	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Opening Fund Balance	\$ (6,336,402.00)	\$ (7,841,535.88)	\$ (8,062,092.73)	\$ (15,276,680.81)	\$ (18,164,873.70)	\$ (18,875,598.81)	\$ (16,021,304.25)
Revenues							
Licenses and Permits	\$ (3,603,813.76)	\$ (3,340,169.92)	\$ (3,796,628.07)	\$ (4,036,810.54)	\$ (4,317,826.46)	\$ (4,443,826.35)	\$ (5,249,257.25)
Intergovernmental	\$ (7,154,994.53)	\$ (7,009,858.53)	\$ (21,479,132.32)	\$ (16,406,745.33)	\$ (14,449,416.08)	\$ (17,010,591.70)	\$ (12,939,480.47)
Charges for Services	\$ (3,417,690.97)	\$ (3,350,406.50)	\$ (4,313,168.86)	\$ (3,941,183.43)	\$ (3,824,883.30)	\$ (3,837,869.32)	\$ (5,058,445.79)
Fines and Foreitures	\$ -	\$ -	\$ (139,500.00)	\$ (65,904.10)	\$ (21,500.00)	\$ -	\$ -
Miscellaneous	\$ (370,007.91)	\$ (203,360.42)	\$ (251,214.26)	\$ (211,246.56)	\$ (267,776.53)	\$ (202,985.35)	\$ (2,693,163.57)
Other Finance Sources	\$ (8.00)	\$ -	\$ -	\$ (4,750.00)	\$ -	\$ -	\$ -
Total Revenues	\$ (14,546,507.17)	\$ (13,903,795.37)	\$ (29,979,643.51)	\$ (24,661,889.96)	\$ (22,881,402.37)	\$ (25,495,272.72)	\$ (25,940,347.08)
General Fund Transfer	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,521,528.00)
Total Revenue and General Fund	\$ (24,063,363.17)	\$ (23,420,651.37)	\$ (39,496,499.51)	\$ (34,178,745.96)	\$ (32,398,258.37)	\$ (35,012,128.72)	\$ (35,461,875.08)
Total Sources of Funds	\$ (30,399,765.17)	\$ (31,262,187.25)	\$ (47,558,592.24)	\$ (49,455,426.77)	\$ (50,563,132.07)	\$ (53,887,727.53)	\$ (51,483,179.33)
Expenditures							
Salaries and Wages	\$ 11,199,593.46	\$ 12,010,723.04	\$ 13,118,888.41	\$ 13,775,347.54	\$ 14,778,908.30	\$ 15,942,675.63	\$ 17,173,381.41
Employee Benefits	\$ 6,088,846.64	\$ 6,049,423.39	\$ 6,210,970.68	\$ 6,219,786.79	\$ 6,647,366.17	\$ 8,455,211.92	\$ 8,878,109.20
Other Services and Supplies	\$ 3,912,335.69	\$ 3,522,875.51	\$ 10,552,215.48	\$ 9,491,573.68	\$ 7,799,864.36	\$ 8,932,488.24	\$ 4,467,930.09
Overhead	\$ 1,218,079.97	\$ 1,400,792.00	\$ 1,540,971.00	\$ 1,694,286.00	\$ 1,936,929.00	\$ 2,141,931.00	\$ 2,463,221.00
Capital Outlay	\$ 88,167.00	\$ 161,920.39	\$ 786,314.21	\$ 26,772.06	\$ 429,620.29	\$ 1,171,939.43	\$ 237,608.32
Total Expenditures	\$ 22,507,022.76	\$ 23,145,734.33	\$ 32,209,359.78	\$ 31,207,766.07	\$ 31,592,688.12	\$ 36,644,246.22	\$ 33,220,250.02
Transfers IN	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,516,856.00)	\$ (9,521,528.00)
Transfers OUT	\$ 51,214.53	\$ 54,360.19	\$ 72,551.65	\$ 87,537.00	\$ 94,845.13	\$ 1,222,177.06	\$ 2,369,647.49
Other Financing Sources/Uses	\$ (9,465,649.47)	\$ (9,462,495.81)	\$ (9,444,304.35)	\$ (9,434,069.00)	\$ (9,422,010.87)	\$ (8,294,678.94)	\$ (7,151,880.51)
Net Change in Fund Balance	\$ (1,505,133.88)	\$ (220,556.85)	\$ (7,214,588.08)	\$ (2,888,192.89)	\$ (710,725.12)	\$ 2,854,294.56	\$ 128,022.43
Ending Fund Balance	\$ (7,841,535.88)	\$ (8,062,092.73)	\$ (15,276,680.81)	\$ (18,164,873.70)	\$ (18,875,598.82)	\$ (16,021,304.25)	\$ (15,893,281.82)
Ending Fund Balance as a percent of Uses of Funds	34.8%	34.8%	47.4%	58.2%	59.7%	43.7%	47.8%

	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
REVENUES							
Licenses and Permits							
OHDO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AQM	\$ (704,475.48)	\$ (718,163.57)	\$ (722,539.56)	\$ (736,542.88)	\$ (771,840.76)	\$ (794,657.72)	\$ (681,239.70)
CCHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EHS	\$ (2,899,338.28)	\$ (2,622,006.35)	\$ (3,074,088.51)	\$ (3,300,267.66)	\$ (3,545,985.70)	\$ (3,649,168.63)	\$ (4,568,017.55)
PHD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ (3,603,813.76)	\$ (3,340,169.92)	\$ (3,796,628.07)	\$ (4,036,810.54)	\$ (4,317,826.46)	\$ (4,443,826.35)	\$ (5,249,257.25)
Intergovernmental							
OHDO	\$ -	\$ -	\$ -	\$ (244,552.13)	\$ (1,060,788.18)	\$ (1,279,944.28)	\$ (2,866,796.43)
AHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AQM	\$ (1,322,880.80)	\$ (1,416,524.32)	\$ (1,231,824.95)	\$ (1,485,293.79)	\$ (1,385,702.79)	\$ (1,456,250.14)	\$ (1,343,944.12)
CCHS	\$ (3,360,789.11)	\$ (3,321,820.15)	\$ (4,320,842.13)	\$ (5,423,896.23)	\$ (4,961,782.02)	\$ (6,015,771.77)	\$ (5,799,420.40)
EHS	\$ (947,899.94)	\$ (825,490.60)	\$ (1,179,828.48)	\$ (770,234.99)	\$ (1,024,437.49)	\$ (1,015,992.10)	\$ (957,342.16)
PHD	\$ (1,523,424.68)	\$ (1,446,023.46)	\$ (14,746,636.76)	\$ (8,482,768.19)	\$ (6,016,705.60)	\$ (7,242,633.41)	\$ (1,971,977.36)
Total	\$ (7,154,994.53)	\$ (7,009,858.53)	\$ (21,479,132.32)	\$ (16,406,745.33)	\$ (14,449,416.08)	\$ (17,010,591.70)	\$ (12,939,480.47)
Charges for Services							
OHDO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AHS	\$ -	\$ -	\$ 1.00	\$ -	\$ -	\$ -	\$ -
AQM	\$ (1,387,953.55)	\$ (1,352,416.93)	\$ (1,950,122.55)	\$ (1,487,764.12)	\$ (1,431,156.04)	\$ (1,479,675.93)	\$ (2,144,994.34)
CCHS	\$ (574,241.14)	\$ (591,068.37)	\$ (667,465.46)	\$ (654,023.62)	\$ (646,495.26)	\$ (671,305.75)	\$ (838,926.94)
EHS	\$ (914,195.28)	\$ (837,368.20)	\$ (976,185.85)	\$ (1,007,569.69)	\$ (1,018,923.00)	\$ (984,460.64)	\$ (1,327,784.51)
PHD	\$ (541,301.00)	\$ (569,553.00)	\$ (719,396.00)	\$ (791,826.00)	\$ (728,309.00)	\$ (702,427.00)	\$ (746,740.00)
Total	\$ (3,417,690.97)	\$ (3,350,406.50)	\$ (4,313,168.86)	\$ (3,941,183.43)	\$ (3,824,883.30)	\$ (3,837,869.32)	\$ (5,058,445.79)
Fines and Foreitures							
OHDO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AQM	\$ -	\$ -	\$ -	\$ (25,904.10)	\$ -	\$ -	\$ -
CCHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EHS	\$ -	\$ -	\$ (139,500.00)	\$ (40,000.00)	\$ (21,500.00)	\$ -	\$ -
PHD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ (139,500.00)	\$ (65,904.10)	\$ (21,500.00)	\$ -	\$ -
Miscellaneous							
OHDO	\$ -	\$ -	\$ -	\$ -	\$ (47,274.20)	\$ -	\$ (2,400,000.00)
AHS	\$ -	\$ -	\$ -	\$ -	\$ (30,870.05)	\$ -	\$ -
AQM	\$ (27,960.13)	\$ (6,735.63)	\$ (62,366.50)	\$ (13,811.99)	\$ -	\$ -	\$ (11,112.50)
CCHS	\$ (169,835.96)	\$ (131,785.48)	\$ (118,764.22)	\$ (134,004.36)	\$ (138,805.79)	\$ (137,218.31)	\$ (208,779.53)
EHS	\$ (110,357.39)	\$ (13,006.73)	\$ (20,255.07)	\$ (7,279.31)	\$ -	\$ -	\$ 19.58
PHD	\$ (61,854.43)	\$ (51,832.58)	\$ (49,828.47)	\$ (56,150.90)	\$ (50,826.49)	\$ (65,767.04)	\$ (73,291.12)
Total	\$ (370,007.91)	\$ (203,360.42)	\$ (251,214.26)	\$ (211,246.56)	\$ (267,776.53)	\$ (202,985.35)	\$ (2,693,163.57)
Other Fin Sources							
OHDO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AQM	\$ -	\$ -	\$ -	\$ (4,750.00)	\$ -	\$ -	\$ -
CCHS	\$ (8.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PHD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ (8.00)	\$ -	\$ -	\$ (4,750.00)	\$ -	\$ -	\$ -

	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
EXPENDITURES							
Salaries and Wages							
OHDO	\$ 502,944.90	\$ 412,813.59	\$ 288,836.72	\$ 697,101.47	\$ 1,292,021.39	\$ 1,415,695.89	\$ 1,784,220.09
AHS	\$ 576,597.09	\$ 547,486.96	\$ 555,246.79	\$ 622,497.02	\$ 802,114.76	\$ 757,168.10	\$ 899,308.31
AQM	\$ 1,595,076.03	\$ 1,555,069.34	\$ 1,549,631.47	\$ 1,717,963.34	\$ 1,635,657.10	\$ 1,867,391.68	\$ 2,021,424.73
CCHS	\$ 3,887,213.71	\$ 4,043,059.38	\$ 4,053,059.87	\$ 5,152,610.36	\$ 5,433,667.55	\$ 5,987,373.40	\$ 6,470,245.78
EHS	\$ 3,211,102.31	\$ 2,834,289.37	\$ 2,960,473.39	\$ 3,472,204.89	\$ 3,549,655.75	\$ 3,899,278.24	\$ 4,134,483.48
PHD	\$ 1,426,659.42	\$ 2,618,004.40	\$ 3,711,640.17	\$ 2,112,970.46	\$ 2,065,791.75	\$ 2,015,768.32	\$ 1,863,699.02
Total	\$ 11,199,593.46	\$ 12,010,723.04	\$ 13,118,888.41	\$ 13,775,347.54	\$ 14,778,908.30	\$ 15,942,675.63	\$ 17,173,381.41
Employee Benefits							
OHDO	\$ 263,510.66	\$ 226,230.46	\$ 191,539.67	\$ 313,366.33	\$ 603,854.68	\$ 748,117.87	\$ 879,480.65
AHS	\$ 338,681.86	\$ 314,245.91	\$ 299,014.92	\$ 311,353.60	\$ 346,943.09	\$ 428,219.95	\$ 496,352.67
AQM	\$ 880,147.23	\$ 840,065.57	\$ 801,118.97	\$ 803,764.54	\$ 730,350.28	\$ 1,020,902.11	\$ 1,088,829.96
CCHS	\$ 2,075,178.44	\$ 1,967,374.82	\$ 1,947,670.49	\$ 2,175,233.38	\$ 2,311,213.30	\$ 3,062,065.34	\$ 3,182,711.55
EHS	\$ 1,750,757.79	\$ 1,560,812.43	\$ 1,555,613.91	\$ 1,669,786.59	\$ 1,708,356.62	\$ 2,084,411.89	\$ 2,231,894.98
PHD	\$ 780,570.66	\$ 1,140,694.20	\$ 1,416,012.72	\$ 946,282.35	\$ 946,648.20	\$ 1,111,494.76	\$ 998,839.39
Total	\$ 6,088,846.64	\$ 6,049,423.39	\$ 6,210,970.68	\$ 6,219,786.79	\$ 6,647,366.17	\$ 8,455,211.92	\$ 8,878,109.20
Services and Supplies							
OHDO	\$ 535,500.39	\$ 514,142.44	\$ 296,543.73	\$ 784,845.91	\$ 1,013,740.65	\$ 1,656,501.39	\$ 844,024.57
AHS	\$ 124,389.56	\$ 222,038.59	\$ 186,046.11	\$ 228,670.00	\$ 212,647.80	\$ 228,713.73	\$ 255,637.50
AQM	\$ 447,826.43	\$ 434,832.85	\$ 382,153.70	\$ 570,612.97	\$ 510,410.75	\$ 697,732.44	\$ 1,002,006.28
CCHS	\$ 1,704,418.80	\$ 1,536,930.09	\$ 1,925,244.56	\$ 2,279,427.44	\$ 2,288,964.71	\$ 2,509,858.63	\$ 2,490,492.27
EHS	\$ 1,669,486.70	\$ 1,378,161.68	\$ 1,361,556.88	\$ 1,411,018.18	\$ 1,555,704.71	\$ 1,522,285.06	\$ 1,351,288.82
PHD	\$ 648,793.78	\$ 837,561.86	\$ 7,941,641.50	\$ 5,911,285.18	\$ 4,155,324.74	\$ 4,459,327.99	\$ 987,701.65
Total	\$ 5,130,415.66	\$ 4,923,667.51	\$ 12,093,186.48	\$ 11,185,859.68	\$ 9,736,793.36	\$ 11,074,419.24	\$ 6,931,151.09
Capital Outlay							
OHDO	\$ 34,538.00	\$ -	\$ -	\$ -	\$ 53,246.50	\$ -	\$ -
AHS	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AQM	\$ -	\$ 143,925.39	\$ 30,263.75	\$ 26,772.06	\$ 169,957.00	\$ 189,002.25	\$ 79,153.90
CCHS	\$ 33,629.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EHS	\$ -	\$ -	\$ -	\$ -	\$ 174,137.39	\$ -	\$ -
PHD	\$ -	\$ 17,995.00	\$ 756,050.46	\$ -	\$ 32,279.40	\$ 982,937.18	\$ 158,454.42
Total	\$ 88,167.00	\$ 161,920.39	\$ 786,314.21	\$ 26,772.06	\$ 429,620.29	\$ 1,171,939.43	\$ 237,608.32