

**Staff Report**  
**Board Meeting Date: March 27, 2025**

**DATE:** March 12, 2025

**TO:** District Board of Health

**FROM:** Francisco Vega, Division Director  
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**SUBJECT:** Discussion and possible acceptance of the ERG Organizational Audit of the Air Quality Management Division and possible direction from the Board of Health.

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**SUMMARY**

This item is for the acceptance of the Eastern Research Group, Inc. (ERG) Organizational Audit of the Air Quality Management Division and possible direction from the Board of Health.

**District Health Strategic Priorities supported by this item:**

- 1. Healthy Lives:** Improve the health of our community by empowering individuals to live healthier lives.
- 4. Impactful Partnerships:** Extend our impact by leveraging partnerships to make meaningful progress on health issues.
- 5. Organizational Capacity:** Strengthen our workforce and increase operational capacity to support a growing population.
- 6. Financial Stability:** Enable the Health District to make long-term commitments in areas that will positively impact the community's health by growing reliable sources of income.

**PREVIOUS ACTION**

No previous action taken.

**BACKGROUND**

Northern Nevada Public Health (NNPH) recognized the need for an assessment of the Air Quality Management Division and its business practices. Eastern Research Group, Inc. (ERG) conducted the audit and compiled the attached report.

The audit aimed to evaluate AQMD's strengths, weaknesses, and challenges across key areas. These key areas included:

- Permit actions and compliance with federal, state, and local regulations and requirements.
- Compliance and enforcement actions, metrics, and policies.
- Transparency in operations and responsiveness to community needs, including environmental justice (EJ) opportunities and best practices.
- Overall operational efficiencies and business practices.

Subject: Discussion and possible acceptance of the ERG Organizational Audit of the Air Quality Management Division and possible direction from the Board of Health

Date: March 27, 2025

Page: 2 of 2



The audit was designed to identify areas for improvement and opportunities to enhance AQMD's efficiency, effectiveness, and service delivery. Additionally, the project developed actionable recommendations to help AQMD improve both internally and externally in delivering its services.

### **FISCAL IMPACT**

No fiscal impact.

### **RECOMMENDATION**

Staff recommend that the Board accept, and provide possible direction, based on the ERG Organizational Audit of the Air Quality Management Division.

### **POSSIBLE MOTION**

Should the Board agree with the staff's recommendation, a possible motion would be: "Move to accept the ERG Organizational Audit of the Air Quality Management Division (and provide direction as desired)."

### **ATTACHMENTS**

FINAL\_NNPH-AQMD\_AuditReport\_021325

FINAL\_NNPH-AQMD\_Audit Presentation\_032725