



# Washoe County Fiscal Year 2022 County Manager's Recommended Budget

Washoe County Commission Meeting  
Eric P. Brown, County Manager  
May 11, 2021



# Budget Timeline

## January

BCC Strategic Planning Session:

- FY20 Year-end Financial Results
- FY21 Mid-Year Budget Review
- FY22 Preliminary Outlook

## February/March

- CIP Committee
- Develop Cost Estimates
- Develop Revenue Estimates
- Work with Departments

## April/May

- Develop Tentative Budget
- Work with County Manager/Individual Commissioners
- **Today: Presentation of Recommended Budget to BCC**
- **Public Hearing and Budget Adoption**

# Economic Outlook Spring 2020



## March 2020:

- Worldwide COVID-19 pandemic declared, lock-down, businesses shut down
- Consumer Spending dropped 7.6% – biggest decline since records began in 1959

## April 2020:

- Nevada Unemployment Rate 19.9% - Highest in State History

## Acute Financial Impact:

- Revenue Loss
- Non-budgeted pandemic response expenditures

## Washoe County Goals:

- Maintain Services
- Keep Employees Working
- Use Reserves Wisely

*Duration and severity of pandemic not yet understood.....*

# Economic Outlook Spring 2021



## Financial Impact:

- Revenue loss not as great as anticipated a year ago
- Federal CARES Act funding deployed (\$20 million received)
- FEMA obligated claims (\$7 million pending receipt)
- Emergency Rental Assistance (\$6.6 million being disbursed)
- Second round of Federal stimulus American Rescue Plan Act (pending)

## Economy cautiously improving:

- Pandemic still here, but vaccination efforts promising, lock-downs easing, businesses slowly reopening/increasing operations

## Unemployment rate still high, but less so in northern Nevada:

- March 2021: Washoe County 4.6%, Nevada 8.1% and U.S. 6.0%

*Duration of pandemic – end in sight?*



# Fiscal Year 2022 County Manager Recommended Budget

# Washoe County FY 2022 Recommended Budget (All Funds)



| Washoe County                         |                           |                               |
|---------------------------------------|---------------------------|-------------------------------|
| Total Budget Appropriations*          | Fiscal Year 2021<br>Final | Fiscal Year 2022<br>Recommend |
| <b>Governmental Funds</b>             |                           |                               |
| General Fund                          | \$ 355,549,667            | \$ 435,482,853                |
| Special Revenue Funds                 | \$ 202,284,502            | \$ 235,126,643                |
| Capital Project Funds                 | \$ 45,046,687             | \$ 14,185,998                 |
| Debt Service Funds                    | \$ 13,677,152             | \$ 45,317,141                 |
| <b>Total Governmental Funds</b>       | <b>\$ 616,558,008</b>     | <b>\$ 730,112,635</b>         |
| <b>Proprietary Funds</b>              |                           |                               |
| Enterprise Funds                      | \$ 22,734,982             | \$ 23,692,567                 |
| Internal Service Funds                | \$ 76,322,529             | \$ 75,343,284                 |
| <b>Total Proprietary Funds</b>        | <b>\$ 99,057,511</b>      | <b>\$ 99,035,851</b>          |
|                                       |                           |                               |
| <b>Total Appropriations-All Funds</b> | <b>\$ 715,615,519</b>     | <b>\$ 829,148,486</b>         |

- Total Budget(All Funds) \$829M
- 23 Governmental Funds
- 6 Proprietary Funds
- New: Homelessness Fund (special revenue fund to account for regional homelessness services)

# Fiscal Year 2022 - Maintain and Sustain Financial Stability



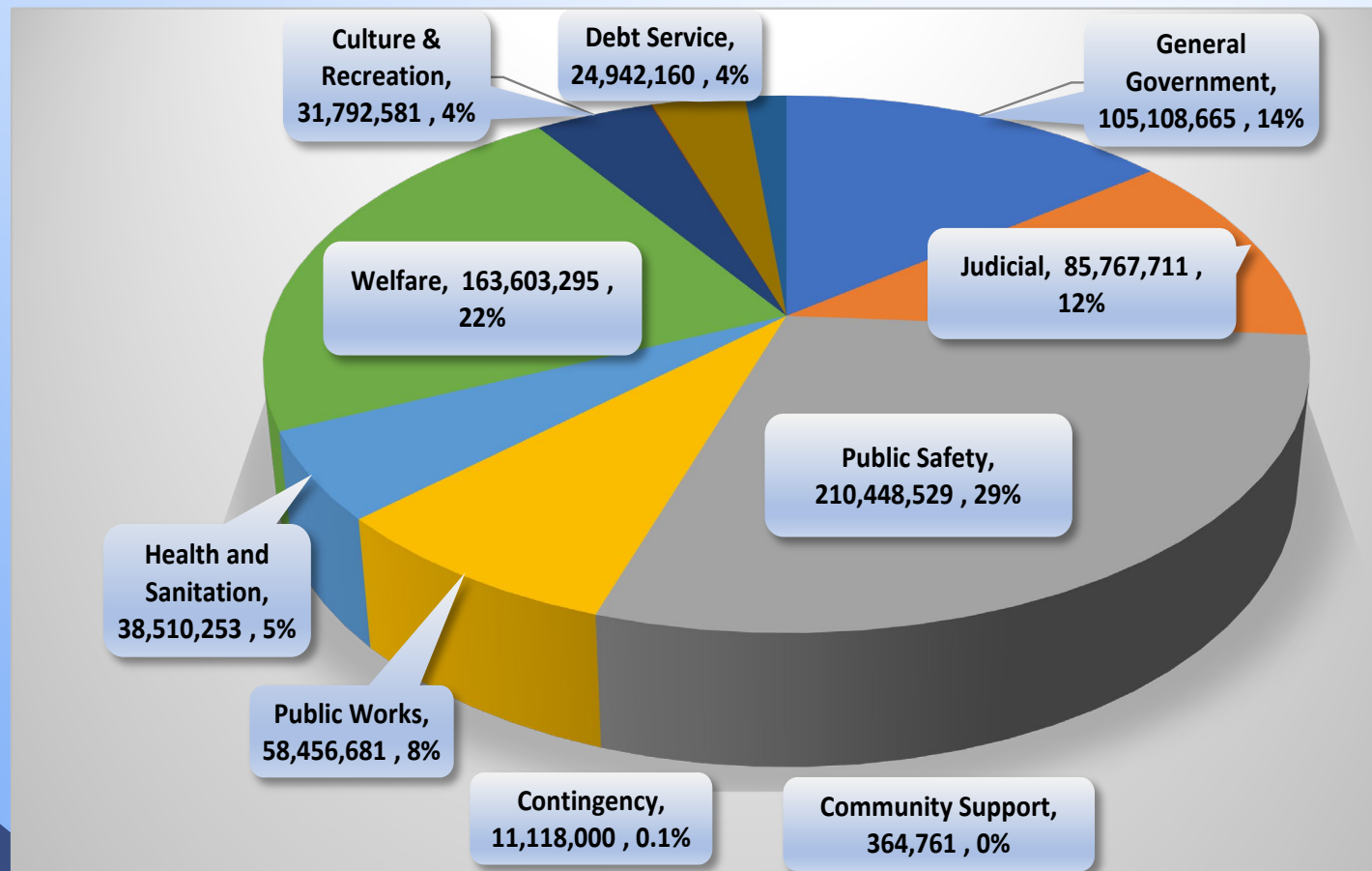
## Highlights: Recommended Budget (All Funds)

- Ongoing pandemic response and recovery costs
- Expansion of regional homelessness services
- Expansion of library services
- Property Tax Refunds: legal obligation
- Additional 35 FTE's
- Commissioner Support
- Legislative Session: unfunded mandates, State funding reductions?
- Restore Reserves: Stabilization and Risk Management Fund
- Restore Capital Improvement Program Funding
- Restore Contingency Budget

# Washoe County FY 2022 Recommended Budget by Function



## Total Appropriations by Function – All Funds

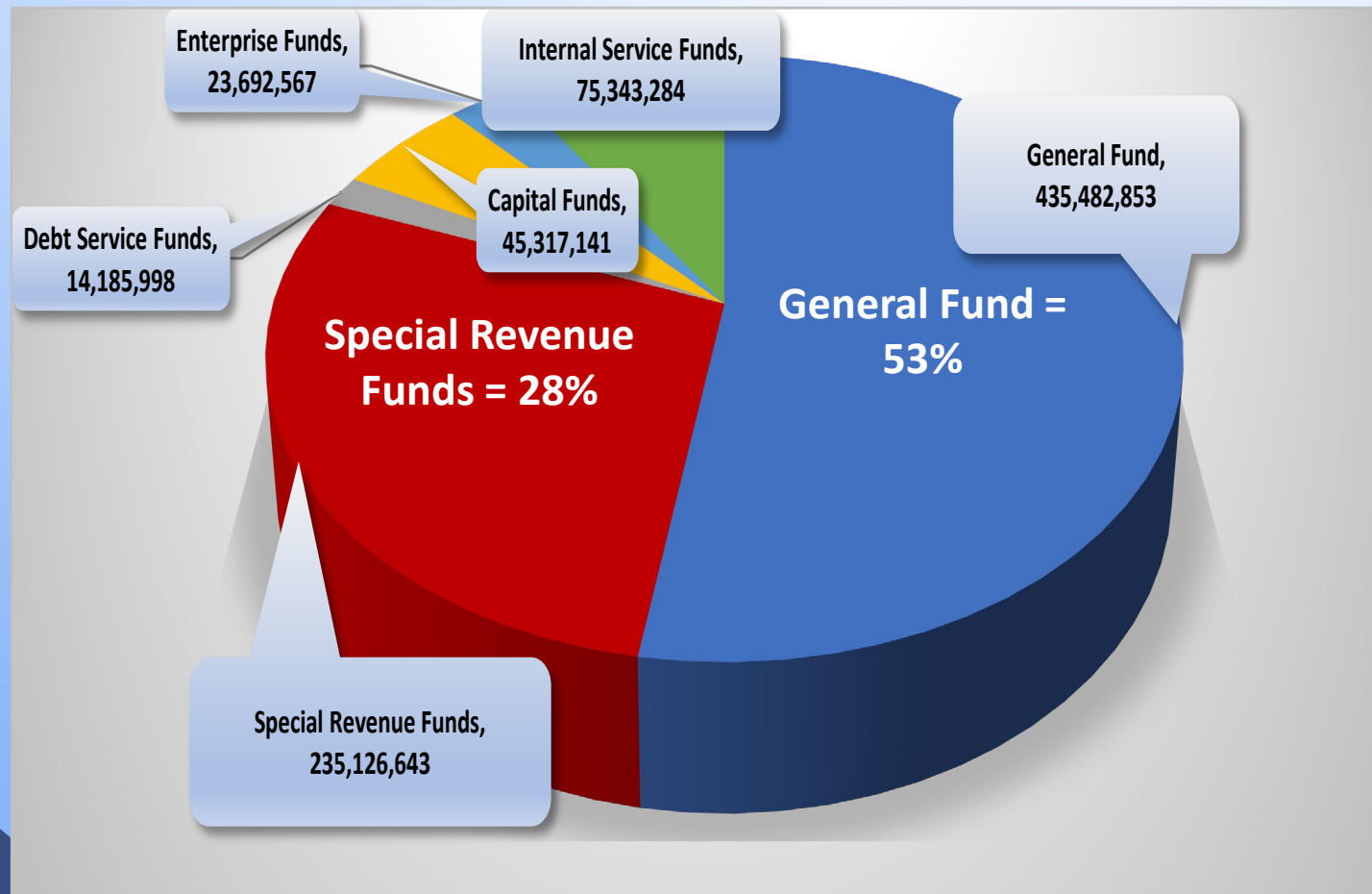




# Washoe County FY 2022 Recommended Budget by Fund Type



## Total Appropriations by Fund Type – All Funds





# General Fund

# General Fund FY 2022 Recommended Budget



| Washoe County FY 2022 Recommended General Fund Budget |                    |                           |                            |                                 |                   |
|-------------------------------------------------------|--------------------|---------------------------|----------------------------|---------------------------------|-------------------|
| Sources and Uses                                      | FY 2020 Actual     | FY 2021 Year-End Estimate | FY 2022 Recommended Budget | FY22 vs. FY21 Year-End Estimate |                   |
|                                                       |                    |                           |                            | % Var.                          | \$ Var.           |
| <b>Revenues and Other Sources:</b>                    |                    |                           |                            |                                 |                   |
| Taxes                                                 | 180,524,330        | 191,601,430               | <b>203,478,752</b>         | 6.2%                            | 11,877,322        |
| Licenses and permits                                  | 9,771,369          | 9,480,533                 | 10,045,793                 | 6.0%                            | 565,260           |
| Consolidated taxes                                    | 121,149,884        | <b>126,016,700</b>        | <b>131,687,450</b>         | 4.5%                            | 5,670,750         |
| Other intergovernmental                               | 23,965,680         | 21,985,179                | 22,724,169                 | 3.4%                            | 738,990           |
| Charges for services                                  | 21,062,563         | 21,679,021                | 22,101,745                 | 1.9%                            | 422,724           |
| Fine and forfeitures                                  | 6,110,868          | 5,951,282                 | 6,146,782                  | 3.3%                            | 195,500           |
| Miscellaneous                                         | 8,784,236          | 4,014,031                 | 4,288,037                  | 6.8%                            | 274,006           |
| <b>Total revenues</b>                                 | <b>371,368,930</b> | <b>380,728,176</b>        | <b>400,472,728</b>         | <b>5.2%</b>                     | <b>19,744,552</b> |
| Other sources, transfers in                           | 4,354,527          | 1,147,030                 | 499,000                    | -56.5%                          | (648,030)         |
| <b>TOTAL SOURCES</b>                                  | <b>375,723,457</b> | <b>381,875,206</b>        | <b>400,971,728</b>         | <b>5.0%</b>                     | <b>19,096,522</b> |
| <b>Expenditures and Other Uses:</b>                   |                    |                           |                            |                                 |                   |
| Salaries and wages                                    | 158,783,029        | 163,263,811               | 173,570,550                | 6.3%                            | 10,306,739        |
| Employee benefits                                     | 75,389,674         | 78,065,672                | 84,156,037                 | 7.8%                            | 6,090,364         |
| OPEB contributions                                    | 14,813,058         | 12,365,870                | 8,006,498                  | -35.3%                          | (4,359,372)       |
| Services and supplies                                 | 63,560,749         | 61,313,798                | 64,819,432                 | 5.7%                            | 3,505,634         |
| Settlement Payments                                   | -                  | -                         | <b>40,000,000</b>          |                                 | 40,000,000        |
| Capital outlay                                        | 558,525            | 779,816                   | 835,048                    | 7.1%                            | 55,232            |
| <b>Total expenditures</b>                             | <b>313,105,035</b> | <b>315,788,967</b>        | <b>371,387,565</b>         | <b>17.6%</b>                    | <b>55,598,597</b> |
| Transfers out                                         | 42,171,914         | <b>43,835,323</b>         | <b>52,977,288</b>          | 20.9%                           | <b>9,141,965</b>  |
| Contingency                                           | -                  | 750,000                   | <b>11,118,000</b>          | 1382.4%                         | <b>10,368,000</b> |
| <b>TOTAL USES</b>                                     | <b>355,276,949</b> | <b>360,374,290</b>        | <b>435,482,853</b>         | <b>20.8%</b>                    | <b>75,108,562</b> |
| <b>Net Change in Fund Balance</b>                     | <b>20,446,507</b>  | <b>21,500,916</b>         | <b>(34,511,125)</b>        |                                 |                   |

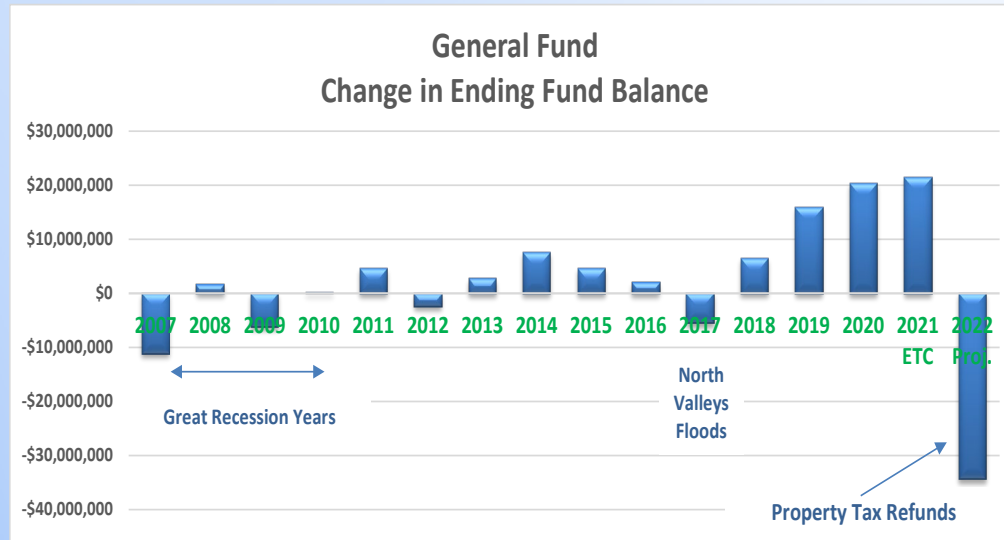
FY 2021 YR End Est. includes:

- Stabilization Reserve \$3M
- Risk Mgmt. Fund \$3M
- \$1.4M transfer to CIP for unbudgeted projects

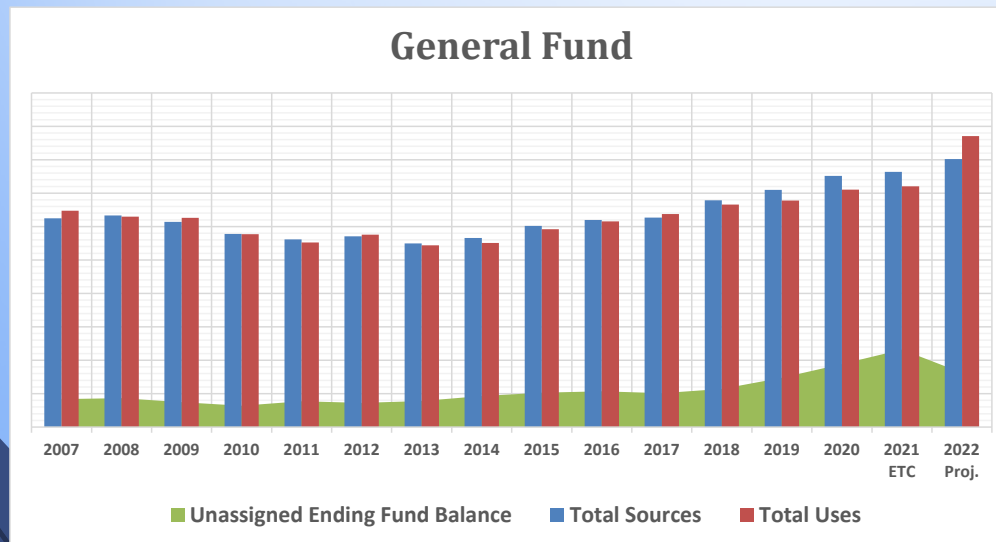
FY 2022 Budget includes:

- Use of fund balance \$34M
- New Homeless serv. \$6M
- Property Tax refunds \$40M
- Contingency Budget \$11M
- 18 Additional FTE's

# General Fund FY 2022 Recommended Budget



Use of Fund  
Balance = \$34.5M



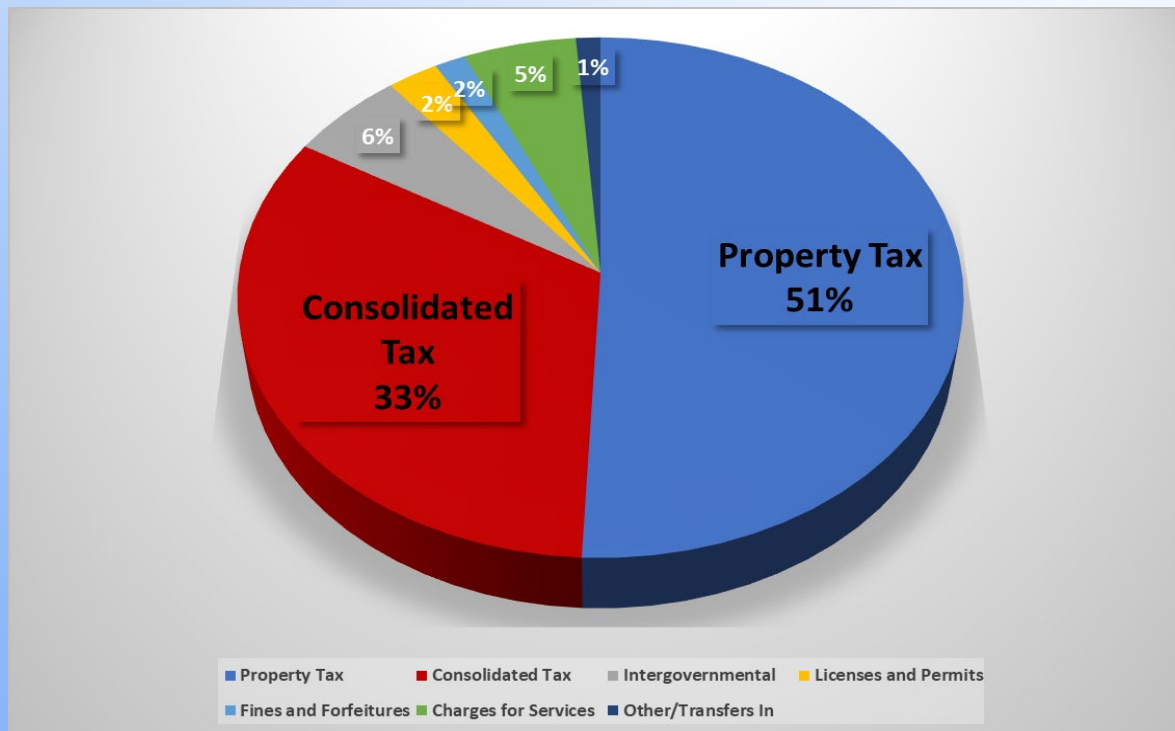
Unassigned Ending Fund  
Balance = \$72.6M, 16.7%  
(44.2 days operating cash)

*BCC Policy: 10% - 17%*

# General Fund FY 2022 Recommended Budget - Sources



## General Fund Sources by Type



- Total Sources = \$401M, 18.0% increase
- 84% of revenues = Property Tax and Consolidated Tax
- Property Tax = \$203M
- C-Tax = \$131M



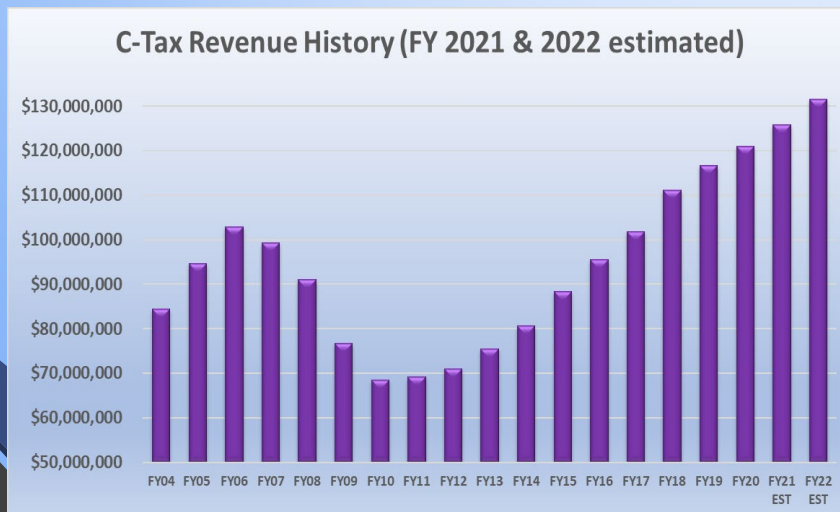
# General Fund Major Revenues



## Property Tax:

- FY22 Forecast = +6.2%
  - Tax caps limit growth to: ~3.7%
  - New construction not subject to abatement in first year will add: ~2.5%
- Estimated property taxes abated FY 2022 = \$38.7 million (GF), cumulative abatement since FY 2006 over \$311 million (GF); \$382 million (all funds)

*Abatement is the difference between the amount of taxes due based on the assessed value versus what is actually paid by property owners, due to property tax cap*



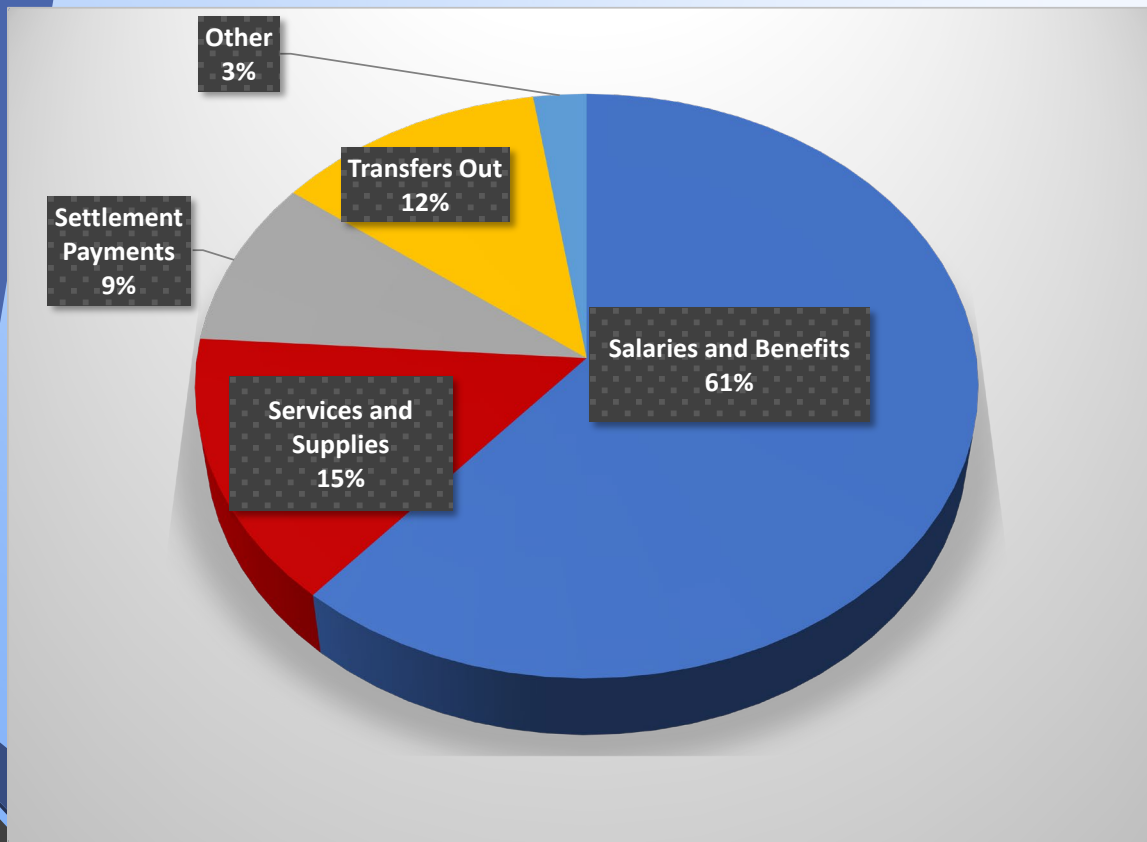
## C-Tax:

- FY22 Forecast = +4.5%

# General Fund FY 2022 Recommended Budget - Uses



## General Fund Uses by Type



- Total Uses = \$435M, up 20.8%
- Personnel costs = \$265M, up 4.7%
- Services and Supplies = \$65M, up 5.5%
- Settlement Payments = \$40M



# General Fund FY 2022 Recommended Budget - New Positions

| Function                         | Department-Program             | Net FTE Change |
|----------------------------------|--------------------------------|----------------|
| <b>General Government:</b>       | Human Resources                | 1.00           |
|                                  | Manager's/Commissioner Support | <u>2.00</u>    |
|                                  | Total General Govt.            | 3.00           |
| <b>Judicial:</b>                 | Public Defender                | <u>1.00</u>    |
|                                  | Total Judicial                 | 1.00           |
| <b>Public Safety:</b>            | Medical Examiner               | 2.00           |
|                                  | Sheriff-Crime Lab              | <u>2.00</u>    |
|                                  | Total Public Safety            | 4.00           |
| <b>Culture &amp; Recreation:</b> | Library                        | <u>8.00</u>    |
|                                  | Total Culture & Recreation     | 8.00           |
| <b>Public Works:</b>             | CSD-Facilities                 | <u>2.00</u>    |
|                                  | Total Public Works             | 2.00           |
| <b>Total General Fund</b>        |                                | <b>18.00</b>   |



# General Fund FY 2022 Recommended Budget - Reclassifications



| Function                        | Department             | # of Incumbents |
|---------------------------------|------------------------|-----------------|
| <b>Culture &amp; Recreation</b> | Community Services     | 2.00            |
| <b>General Government:</b>      | Manager's Office       | 2.00            |
|                                 | Recorder's Office      | <u>1.00</u>     |
|                                 | Total General Govt.    | 3.00            |
| <b>Judicial:</b>                | District Attorney      | 1.00            |
| <b>Public Safety:</b>           | Alternative Sentencing | 6.00            |
|                                 | Title Change-4         |                 |
|                                 | Juvenile Services      | 2.00            |
|                                 | Public Guardian        | 1.00            |
|                                 | Sheriff's Office       | <u>2.00</u>     |
|                                 | Total Public Safety    | 11.00           |
| <b>Public Works:</b>            | Community Services     | 3.00            |
| <b>Total General Fund</b>       |                        | <b>20.00</b>    |

## Reclassifications:

20 Incumbents

No additional funding; costs absorbed in adopted budget



# General Fund FY 2022 Recommended Budget - Transfers Out

| FY 2022 Recommended General Fund Transfers Out |  |  |               |
|------------------------------------------------|--|--|---------------|
| Transfers Out to Fund:                         |  |  |               |
| Health District                                |  |  | \$ 9,516,856  |
| Indigent Services                              |  |  | \$ 21,120,906 |
| Homelessness Fund                              |  |  | \$ 6,412,095  |
| Senior Services                                |  |  | \$ 1,406,782  |
| Child Protective Services                      |  |  | \$ 447,237    |
| Road Maintenance                               |  |  | \$ 1,084,553  |
| Debt Service                                   |  |  | \$ 5,988,859  |
| Capital Improvement                            |  |  | \$ 7,000,000  |
| Total General Fund Transfers Out               |  |  | \$ 52,977,288 |

Total Transfers Out  
\$52.98 million

\$14 million increase  
over FY 2021:

- \$7M Capital Improvement Fund (\$-0- in FY21)
- \$6.4M Homelessness Fund (New)
- \$910K Indigent Fund



# Highlighted Other Funds

# Homelessness Fund (New)



| Washoe County FY 2022 Recommended Homelessness Fund Budget |                            |
|------------------------------------------------------------|----------------------------|
| Sources and Uses                                           | FY 2022 Recommended Budget |
| <b>Revenues and Other Sources:</b>                         |                            |
| Taxes                                                      | -                          |
| Licenses and permits                                       | -                          |
| Other intergovernmental                                    | 300,000                    |
| Charges for services                                       | 497,000                    |
| Fine and forfeitures                                       | -                          |
| Miscellaneous                                              | 180,000                    |
| <b>Total revenues</b>                                      | <b>977,000</b>             |
| Other sources, transfers in                                |                            |
| Transfer from General Fund                                 | 6,412,095                  |
| Transfer from Indigent Fund                                | 8,608,805                  |
| Transfer from Marijuana Fund                               | 500,000                    |
| *Used to support Sheriff's Initiative                      |                            |
| <b>Total Other Sources</b>                                 | <b>15,520,900</b>          |
| <b>TOTAL SOURCES</b>                                       | <b>16,497,900</b>          |
| <b>Expenditures and Other Uses:</b>                        |                            |
| Salaries and wages                                         | 3,755,814                  |
| Employee benefits                                          | 1,826,264                  |
| OPEB contributions                                         | 55,471                     |
| Services and supplies                                      | 10,208,364                 |
| Capital outlay                                             | 300,000                    |
| <b>Total expenditures</b>                                  | <b>16,145,913</b>          |
| Transfers out                                              | -                          |
| Contingency                                                | -                          |
| <b>TOTAL USES</b>                                          | <b>16,145,913</b>          |
| <b>Net Change in Fund Balance</b>                          | <b>351,987</b>             |

## Programs:

- General Administration
- Sheriff Homelessness Initiative
- Crossroads
- Cares Campus Shelter
- Care Campus Safe Camp
- Continuum of Care
- Housing Administration
- Human Services:
  - Administration
  - Our Place
  - Women's Program
  - Temporary Assistance for Displaced Seniors (TADS)

## Positions/FTEs: Total = 44.50

- New Programs 7.00
- Human Services 30.50
- Crossroads 2.00
- Sheriff's Initiative 5.00

# Other Funds FY 2022 Recommended Budget - New Positions and Reclassifications



| New Positions -Function  | Department                | Net FTE Change |
|--------------------------|---------------------------|----------------|
| Welfare                  | Child Protective Services | 1.00           |
| Welfare                  | Homelessness Fund         | 9.00           |
| Culture & Recreation     | Library Expansion Fund    | 7.00           |
| <b>Total Other Funds</b> |                           | <b>17.00</b>   |

| Reclassifications - Function | Department                    | # of Incumbents |
|------------------------------|-------------------------------|-----------------|
| General Government:          | Equipment Services            | 1.00            |
| Welfare:                     | Human Services (Senior Svcs.) | 1.00            |
| <b>Total Other Funds</b>     |                               | <b>2.00</b>     |

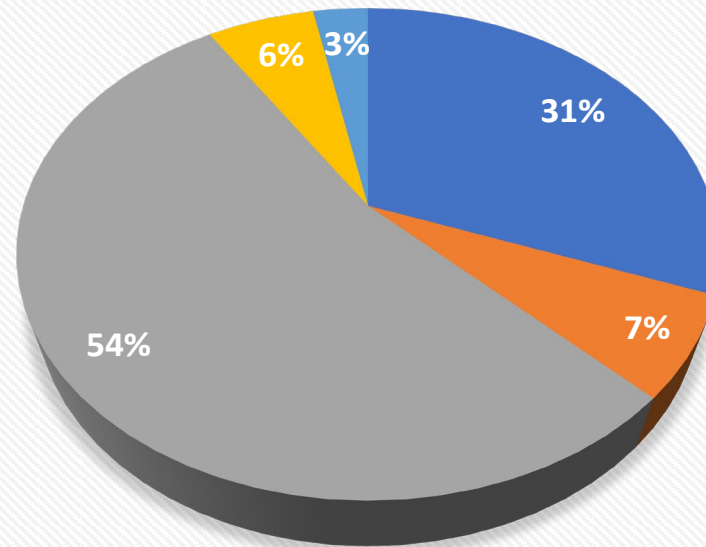
## Reclassifications:

- 2 Incumbents

# FY 2022 Recommended Budget - Capital Improvements



**FY 2022 Capital Improvement Budget by Fund Type**  
**Total Appropriations \$99,194,189**



■ Capital Improvements Fund ■ Parks Capital Fund  
■ Utilities Fund ■ Roads Fund  
■ Equipment Services Fund



# FY 2022 Recommended Budget - Capital Improvement Fund

| FY 2022 Recommended Projects - Capital Improvements Fund         | COST             |
|------------------------------------------------------------------|------------------|
| Children Advocacy Center Roof Replacement                        | 415,000          |
| **Karpel Software (FY21 General Fund Transfer)                   | 1,000,000        |
| 220 S. Center Street Parking Security                            | 433,643          |
| Red Rock VFD Facilities                                          | 160,000          |
| **911 Parr HU3_HU4 Infirmary Food Slot Replacement               | 362,000          |
| Kids Kottage 1 Roof Replacement                                  | 295,000          |
| Downtown Reno Library Elevator Replacement                       | 850,000          |
| **Reno Justice Court Hearing Room/Resource Center                | 200,000          |
| **Incline Village Above Ground Fuel Tank                         | 500,000          |
| Pedestrian Safety Improvements                                   | 200,000          |
| Tech Services-County Network Firewalls                           | 160,240          |
| Tech Services-County Security Camera System Replacement          | 355,000          |
| Tech Services-Wi-Fi System Upgrades                              | 239,825          |
| Tech Services-Door Access Control System Replacement             | 247,375          |
| **Sheriff-Records & Case Mgt_Computer Aided Dispatch System      | 2,500,000        |
| P25 Radios (ongoing)                                             | 700,000          |
| Regional Communications-Fox Mountain Infrastructure Upgrades     | 350,000          |
| Regional Communications-Marble Bluff Infrastructure Upgrades     | 555,000          |
| 5% Undesignated Budget (new projects)                            | 291,554          |
| Other Non-General Fund Sources that support projects noted as ** | (3,692,000)      |
| <b>Total FY22 NET Capital Improvements Fund</b>                  | <b>6,122,637</b> |

## Capital Improvement Fund:

- FY 2022 Projects **net total** \$6,122,637
- General Fund Transfer to CIP \$7M
- Projects - based on CIP Committee re-prioritization of deferred and new projects

**\*\*FY 2022 Total CIP Project Expenses = \$30,475,308, including carry-over projects from prior years**

# FY 2022 Recommended Budget - Capital

## Improvements: Parks , Utilities, Roads, and Equipment Services

### Funds – All Projects



| FY 2022 Recommended Projects - Parks Capital Fund                | COST                |
|------------------------------------------------------------------|---------------------|
| Galena Schoolhouse-Interior Renovations (carry-over)             | 405,000             |
| South Valleys Regional Park-Master Plan Development (carry-over) | 900,000             |
| Ellens Park Playground Renovation (carry-over)                   | 304,125             |
| Whites Creek Playground Improvements (carry-over)                | 49,063              |
| Sun Valley Regional Park- Bike Park Improvements (carry-over)    | 100,000             |
| Truckee River Bike Path Land (carry-over)                        | 60,000              |
| Ballardini Loop Trails WC-1 (carry-over)                         | 326,232             |
| Thomas Creek Trail Re-Route Bridge (carry-over)                  | 4,809               |
| WC-1 Lake Tahoe Bike Phase 4 (carry-over)                        | 285,000             |
| Rancho Playground Improvements (carry-over)                      | 550,000             |
| Bowers Mansion Seismic Retrofit Ph III (carry-over)              | 372,800             |
| WC-1 Riverbend Trails Phase 2 (carry-over)                       | 129,590             |
| Ballardini Water Rights WC-1 (carry-over)                        | 58,742              |
| Bowers Pool Replaster (carry-over)                               | 275,000             |
| Rancho Wetlands/UNR (carry-over)                                 | 287,887             |
| Pennington-Bowers Pool Facility Improvements (carry-over)        | 213,334             |
| Thomas Creek to Ballardini Connector Trail (carry-over)          | 40,000              |
| NDF Parks & Open Space Weed Management (carry-over)              | 100,000             |
| Incline/Crystal Bay Miscellaneous Projects                       | 1,275,300           |
| Lemmon Valley Ballfield Improvements                             | 450,000             |
| North Valleys Regional Dog Park                                  | 300,000             |
| Reigonal Archery Facility NEPA                                   | 100,000             |
| <b>Total FY22 Parks Capital Fund</b>                             | <b>\$ 6,586,881</b> |

| FY 2022 Recommended Projects - Utilities Fund                      | COST                 |
|--------------------------------------------------------------------|----------------------|
| Reclaimed Water System Maintenance Projects                        | 200,000              |
| Steamboat Lift Station Replacement and 2nd Force Main              | 2,300,000            |
| Cold Springs WRF Projects                                          | 500,000              |
| Effluent Water Projects - Existing Water Resource Management       | 1,500,000            |
| Pleasant Valley Interceptor - Reach 3 Conveyance Project           | 7,200,000            |
| STMWRF 2020 Expansion                                              | 33,400,000           |
| Effluent Distribution Expansion - Programmatic                     | 6,100,000            |
| N. Spanish Springs Flood Detention Fac. Fencing/Security Imprvmnts | 1,300,000            |
| Cold Springs WRF Projects                                          | 700,000              |
| <b>Total FY22 Utilities Fund</b>                                   | <b>\$ 53,200,000</b> |

| FY 2022 Recommended Projects - Roads and Equipment Services | COST         |
|-------------------------------------------------------------|--------------|
| Roads Capital                                               | \$ 5,906,000 |
| Equipment Services Capital (Heavy & Light Fleet)            | \$ 3,026,000 |



# Washoe County FY 2022 Recommended Budget



## Next Steps:

- May 18, 2021: Public Hearing and Adoption of the FY 2022 Final Budget
  - Including necessary FY 2021 financial actions
- June 1, 2021: Submit FY 2022 Final Budget to State

# Washoe County FY 2022 Recommended Budget



**Questions/Discussion**