

NNPH Financial Principles

1. NNPH shall maintain an unassigned fund balance of **at least 17% of annual operating expenditures** to ensure cash flow, solvency, and the ability to respond to unexpected financial pressures.
2. NNPH shall review all permitting and regulatory fees annually to ensure they are equitable and aligned with a **100% cost-recovery target**, consistent with legal requirements and strategic priorities. At least every five (5) years, an independent entity shall conduct a comprehensive assessment of fee methodology and cost recovery.
3. NNPH shall **dedicate \$500,000 annually to community health improvement investments** aligned with Board-approved CHIP priorities and the strategic plan. To ensure these investments strengthen regional systems, leverage partner resources, and are prioritized for initiatives that improve outcomes for vulnerable populations, funding allocations and impact outcomes will be reported regularly.
4. NNPH shall first apply General Fund and other flexible revenues to **sustain the Foundational Capabilities and Foundational Areas of the Foundational Public Health Services**, with remaining resources allocated to strategic and programmatic priorities.
5. NNPH shall monitor financial performance regularly and **present monthly results accurately** to the Board to support transparency, accountability, and informed decision-making.